WISE SCOPE STRATEGIC ADVISORY · CASE BRIEF

Mapping political exposure in a supply network

An infrastructure operator tests how trade restrictions and regulatory change could affect critical suppliers.

Anonymous-format example. The scenario and any numerical measures are hypothetical. Sector: Infrastructure. Horizon: 12 months.

Background & challenge

An infrastructure operator in a hypothetical scenario draws critical components from several jurisdictions. Leadership needs to understand where a policy change could halt operations and how much room it has to respond.

Strategic approach

Map material dependencies across direct suppliers, sub-tier suppliers and transport routes. Assess where licensing, trade controls or customs decisions could affect delivery.

Build policy scenarios with observable triggers and distinguish exposure by recovery time, availability of substitutes and operational consequence.

Outcomes & measures

The hypothetical review prioritises alternatives for high-consequence inputs and establishes a protocol for escalating policy changes. The immediate value is a clearer view of which developments demand a decision.

Execution & milestones

1. **Trace dependencies**
   Identify bottlenecks and information gaps across tiers.
2. **Run policy scenarios**
   Review supplier and logistics effects with procurement and operations.
3. **Assign monitoring**
   Give each leading indicator an owner and a response threshold.

Scenario measures

Risk dimensions	3
Response horizons	2
Escalation protocol	1

Key insight

> Visibility and resilience are different decisions. Tracing a dependency is the starting point for estimating the time, cost and practical steps required to replace it.

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